

Steven Tierney, Ed.D.
President

Sonia E. Melara, MSW
Vice President

Edward A. Chow, M.D
Commissioner

James M. Illig
Commissioner

Margine A. Sako
Commissioner

David J. Sanchez, Jr., Ph.D
Commissioner

Catherine M. Waters, R.N., Ph.D.
Commissioner

HEALTH COMMISSION

CITY AND COUNTY OF SAN FRANCISCO
Edwin M. Lee, Mayor

Department of Public Health



Barbara A. Garcia, MPA
Director of Health

Mark Morewitz, MSW
Executive Secretary

TEL (415) 554-2666
FAX (415) 554-2665

Web Site: <http://www.sfdph.org>

MINUTES

HEALTH COMMISSION MEETING

Tuesday, January 17 2012, 4:00 p.m.

**101 GROVE STREET, ROOM 300 or ROOM 302
San Francisco, CA 94102**

1) CALL TO ORDER

Present: Commissioner Steven Tierney, Ed.D., President
Commissioner Sonia E. Melara, Vice President
Commissioner Edward A. Chow M.D.
Commissioner James Illig
Commissioner Margine Sako
Commissioner David J. Sanchez

The meeting was called to order at 4:07pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF DECEMBER 20, 2011.

Action Taken: The minutes of the December 6, 2011 Health Commission meeting were unanimously approved.

3) DIRECTOR'S REPORT

Barbara A. Garcia, Director of Health, presented the report which is a current overview of the state of public health in San Francisco. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

City Proposes Supplemental for HIV/AIDS Funding

Mayor Edwin M. Lee and Supervisors Scott Wiener, David Campos and Christina Olague introduced a \$1.8 million budget supplemental on January 10th for HIV/AIDS care and treatment funding to protect essential services to the City's most vulnerable despite severe budget shortfalls.

COPC Tobacco Cessation Program Receives Honorable Mention Award

Congratulations to Community-Oriented Primary Care's "Tobacco Use Cessation: Use of Electronic Tools to Screen, Refer & Collaborate" program that received an Honorable Mention Award at the recent California Association of Public Hospitals/Safety Net Institute (CAPH /SNI) Annual Conference.

HEROES & HEARTS Luncheon

A reminder that the annual HEROES & HEARTS Luncheon is scheduled for Wednesday, Feb 9 from 11 – 1:30 p.m. at AT&T Park. The luncheon honors community heroes and serves as the unveiling event for the new series of 2012 Hearts in San Francisco art sculptures. Proceeds from the luncheon benefit the San Francisco General Hospital Foundation. Also on February 9, the Hearts After Dark cocktails and dance party, which won *San Francisco Magazine's* Best of The Bay readers' contest, invites a less formal crowd to party for a good cause. For more information, go to www.sfghf.net.

Steel Construction Begins on Rebuild

Steel construction began on the SFGH Rebuild around the holidays. The first basement level is already well on its way and by next fall nine stories of the structural frame will be complete—two basement levels and seven above ground. We look forward to celebrating the steel topping out ceremony with staff, patients and community. I will keep the Commissioners informed about this event as it approaches in fall 2012.

Project Homeless Connect 42

On December 14th, Project Homeless Connect 42 featured 986 volunteers helping 1,827 participants at Bill Graham Civic Center auditorium. We are deeply grateful to the many volunteers within DPH and throughout the City and Bay Area who help make this important event the success that it has become. Below are some medical and health-related highlights of PHC 42.

Project Homeless Connect 43, scheduled for February 15 at Bill Graham Auditorium, is looking for volunteers, particularly from DPH staff. If the Commissioners or any staff would like to volunteer to help at this event, it's easy to volunteer by going to www.ProjectHomelessConnect.com. You do not need to have medical training or come from a medical background to make a valuable contribution to individuals who are homeless in San Francisco.

LHH to Participate in Eden Principle Training

Forty Laguna Honda staff members will participate in a three-day training on the Eden principles later in January. Eden is a resident-focused model of skilled nursing care. The training is part of the hospital's roadmap to achieve 5-star status by 2014. It will be led by Dr. Alan Power, a nationally recognized expert in holistic health care and author of the best-seller, "Dementia Without Drugs."

Garbage Bill Reduction

Laguna Honda's Environmental Services staff has successfully reduced the hospital's garbage bill by close to \$20,000 a month over the past three months. The housekeeping staff's "Going Green" project enlisted staff members throughout the hospital to be more conscious of recycling and composting. The project significantly reduced the hospital's waste stream by more than 30%."

Journal of Public Health Management & Practice

Assessing and Increasing Patient Panel Size in the Public Sector is the title of an article just published in the ***Journal of Public Health Management & Practice***, showing how seven clinics increased patient access by empaneling patients and then setting panel size standards and tracking the growth. The work was done by Primary Care Reporting Group over the past two to three years. Members of the group who submitted the article for publication include Rani Marx, Michael Drennan, MD; Elizabeth Johnson, MD; Anne Hirozawa, Winnie Tse and Mitch Katz, MD. The article abstract is available at http://journals.lww.com/jphmp/Abstract/2011/11010/Assessing_and_Increasing_Patient_Panel_Size_in_the.4.aspx.

Unsung Hero Award

Congratulations to Michael Baxter, Director of Youth Programs (COPC) and Family Planning (MCAH), who received an Unsung Heroes Award from the Anthem Blue Cross, San Francisco Community Advisory Committee during a special luncheon last month. Michael was nominated by a number of community partners for the work he does with youth and young adults.

Slow Pitch Softball Team Looking for Team Members

The Department's co-ed slow pitch softball team is looking for new team members. Teams from other Departments throughout the City compete against each other in Rec & Park softball leagues and, at the end of the season, play in the Workers Children's Fund tournament that helps raise money for activities for low income and foster kids. If the Commissioners or DPH staff are interested in signing up for the DPH team—which has been around for 20 years—contact Quijuan Maloof at the Immunization & Travel Clinic, 101 Grove St., Room 201. The fee for the upcoming softball season is \$40 for city residents and \$50 for non-city residents. Deadline to register for the team is Thursday, January 19. For more information or questions, e-mail team manager Stephanie Lyons, smlyons@earthlink.net.

**COMMUNITY HEALTH NETWORK
SAN FRANCISCO GENERAL HOSPITAL & TRAUMA CENTER**

JANUARY 2012

**Health Commission - Director of Health Report
(01/09/2012 CLIN-MEC)**

	01/2012	07/11 to 06/12
New Appointments	6	158
Reinstatements	0	0
Reappointments	53	330
Delinquencies:	0	0
Reappointment Denials:	0	0
Resigned/Retired:	7	110
Disciplinary Actions	0	0
Restriction/Limitation-Privileges	0	0
Deceased	0	1
Changes in Privileges		
Additions	11	66
Voluntary Relinquishments	22	106
Proctorship Completed	20	88
Proctorship Extension	0	0

Current Statistics – as of 12/19/11		
Active Staff	517	
Courtesy Staff	577	
Affiliated Professionals (non-physicians)	245	
TOTAL MEMBERS	1,339	

Applications in Process	14
Applications Withdrawn Month of JANUARY 2012	0
SFGH Reappointments in Process 02/2012 to 04/2012	126

LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER

JANUARY, 2012

Health Commission - Director of Health Report

(January 12, 2012 Medical Exec Committee)

	January	(FY 2011-2012) Month-to-Date
New Appointments	0	11
Reinstatements	0	0
Reappointments	8	31
Delinquencies:	0	0
Reappointment Denials:	0	0
Resigned/Retired:	1	5
Disciplinary Actions	0	0
Restriction/Limitation-Privileges	0	0
Deceased	0	0
Changes in Privileges		
Additions	0	0
Voluntary Relinquishments	0	0
Proctorship Completed	4	9
Proctorship Extension	0	0

Current Statistics – as of 1/10/2012

Active Medical Staff	98
Affiliated Professionals	2
TOTAL MEMBERS	100

Applications in Process	2
--------------------------------	----------

Commissioner Illig asked how the amount of the budget supplemental for HIV/AIDS services was determined. Director Garcia stated that the amount was based on the funds needed between March and June of this year; as of July 1, 2012, a new solution will have to be found to fund these services.

4) GENERAL PUBLIC COMMENT

Rebecca King Morrow stated that there are dwindling numbers of DPH employees classified as Public Health Nurses. She stated that the DPH is using the 2320 classification to conduct duties previously listed under the Public Health Nurse classification. She has attempted to bring up the issue with the DPH Human Resource Department but has not gotten a response.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE

Commissioner Margine Sako, Chair, stated that the Committee heard two presentations.

Rob Dudgeon, Director of the Division of Emergency Services within the Department of Emergency Management (DEM), presented an overview of how the DEM organizes other City Departments during crises. Mr. Dudgeon stressed the importance of appropriate planning and for cooperation among all City Departments to respond effectively in emergencies.

Christina Goethe, DPH Senior Health Program Planner, presented recommendations from a study conducted by Shape-Up San Francisco in regard to improving the standards of physical activity in the San Francisco public schools. The Committee requested to review a draft resolution addressing issues of both physical activity and proper nutrition in the San Francisco school at its February meeting.

6) CONSENT CALENDAR

There were no items on the Consent Calendar.

7) MONTHLY CONTRACTS REPORT

Jacquie Hale, Director of Office of Contract Management and Compliance, presented the report.

Commissioner Comments/Follow-Up:

Commissioner Chow asked for the rate that Asian American Recovery Services gets paid for the check management service they provide in the contract listed on the report. Ms. Hale stated that she will provide this information to the Commission through a follow-up email sent through Mr. Morewitz. She also stated that the current AARS contract pays a reduced rate which saves six dollars per check transaction.

Commissioner Chow asked the reason why the Triage Consulting Group contract, which started in July, 2008, is being presented to the Commission at this time. Ms. Hale stated that because the contract originally went before the BOS, any amendment over \$500,000 needs to be approved by the Commission and the BOS.

Commissioner Sako asked if the Triage Consulting Group has historically collected the target amount stated in its contract. Ms. Hale said the contractor has consistently met its goals.

Action Taken: The Health Commission unanimously approved the January 2012 Contracts Report.

8) SFGH REBUILD UPDATE

Terry Saltz, SFGH Rebuild Program Director; Ron Alameida, DPW, and Mark Primeau, DPH Capital Projects Consultant, presented the update.

Mr. Saltz noted that the project's construction has ceased digging downward and has begun to build the steel infrastructure of the building. This phase will be noisier than the previous one and therefore the Rebuild Team will expand community outreach efforts.

Commissioner Comments/Follow-Up:

Commissioner Illig asked for an update on the issue of whether there is a vulnerable PG&E gas line in the construction zone area. Mr. Saltz stated that he checked on this matter and found that PG&E had erroneously posted a map showing a vulnerable gas line in the construction area. Commissioner Illig requested that the SFGH Rebuild Team get a statement in writing from PG&E regarding their assessment of the gas line as being safe.

Commissioner Tierney asked for an update on the project's change order management. Mr. Saltz stated that at this time the project is only implementing change-orders that are necessary. The category of change order requests which are not necessary will not be implemented until funds are found within the existing budget.

Commissioner Illig asked whether the project is still projected to be within budget. Mr. Saltz stated that all attempts are being made to keep within the existing budget. Director Garcia reminded the Commissioners that the existing budget does not include furniture, fixtures and other related equipment.

Commissioner Sako asked whether the delay in the purchase of the generators will impact the budget. Mr. Primeau stated that a decision was made to purchase all necessary generators at one time to save money; Mr. Alameda stated that the cost of the generators should be within the allotted budget.

Commissioner Sanchez commended the SFGH Rebuild Team and stated that the DPH is fortunate to have such excellent leaders managing the project. He stated that a recent article in the San Francisco Business Times compares the costs of running various local hospitals and requested that Mr. Morewitz send a copy of the article to the Commissioners for their review.

9) BUDGET UPDATE

Greg Wagner, DPH Chief Financial Officer, gave an update on the current DPH budget process and stated that the Health Commission Budget Hearings will be on February 7 and February 21.

Commissioner Comments/Follow Up:

Commissioner Illig noted that this is the first year during his tenure that the Mayor has made requests for a specific reduction in the percent of FTEs in each Department. He asked how the DPH will be able to isolate FTEs funded by the General Fund. Mr. Wagner stated under the original budget targets, the DPH was going to consider any position with a portion of General Funding. However, with the updated targets, the DPH will instead factor the amount of the General Fund to the full DPH budget amount and use this ratio to determine the number of positions to be eliminated.

Commissioner Chow stated that the budget should reflect the Triple Aims that the Health Commission has prioritized: Integrated Service Delivery, Increased Efficiencies, and Public Health Accreditation activities. Director Garcia stated that the DPH Leadership continues to use the Triple Aims as parameters for all budget planning.

Public Comment:

Ed Warshauer, SEIU, stated that he is outraged at budget process for Fiscal Year 12-13. The actuaries' assumptions that decreased a quarter of a percent will result in another 30 billion dollars in City deficit. He stated that all the unions in the City are outraged by this and are concerned that there does not seem to be recognition of the seriousness of the situation by the leadership in City Hall.

10) STATE AND FEDERAL LEGISLATIVE PLAN

Jim Soos, Assistant Director DPH Policy and Planning, gave the presentation. He also provided an update on the recently released Governor's Budget and explained how it may impact the DPH budget.

Commissioner Comments/Follow-Up:

Commissioner Melara asked the total of the anticipated savings of the Governor's Budget. Mr. Soos stated that the Governor's Budget is expected to save approximately one billion dollars.

Commissioner Illig asked the impact of the Governor's Budget on the DPH. Mr. Wagner stated that the cut in the reimbursement rate for Laguna Honda Hospital (LHH) will have the largest negative impact. The City will review this issue after six months of implementing the reimbursement rate to determine how to cover the ongoing loss of these funds. Mr. Soos stated that California's proposed reduction in Medi-Cal payments to distinct part-nursing facilities (DP/NF) was put on hold in December by the U.S. District Court. The court granted a preliminary injunction sought by the California Hospital Association in a suit to stop the cut. The Department of Health Care Services is seeking a stay of the order and will appeal to the U.S. Ninth Circuit Court of Appeals

Commissioner Tierney asked whether the DPH will be exploring ways to advocate in regard to the merging of the State Mental Health and Substance Abuse Departments. Director Garcia stated that as DPH has successfully integrated behavioral health with substance abuse, she supports the integration at the State level.

Commissioner Tierney asked how the list of items for both the State and Federal Legislative Plan are generated. Mr. Soos stated that through its ongoing work with local and state partners, DPH staff maintains a list of issues that it deems appropriate for advocacy activities. DPH leadership reviews these lists and creates both the State and Federal Legislative Plans which provide a roadmap to plan for advocacy activities.

Commissioner Illig asked whether the DPH approaches legislators to sponsor legislation. Mr. Soos stated that when appropriate the DPH does approach legislators to sponsor legislation. Commissioner Sako stated that future DPH legislative plans should indicate which issues will need lobbyists.

Commissioners Tierney and Melara requested that the Finance and Planning Committee be used to help prioritize the issues on both the State and Federal Legislative Plans.

Commissioners Tierney and Chow recommended that the Legislative Plans should match the Health Commission approved Triple Aims.

Commissioner Illig stated that although there is a City "State Legislation Committee" which focuses on advocacy at the state level, there is no similar Committee or process for federal issues. Mr. Soos stated that the DPH works directly with the Mayor's Office to incorporate items from the DPH Federal Legislative Plan into the City's Federal Legislation Plan.

Action Taken: The Health Commission unanimously passed the Resolution adopting the State and Federal Legislative Plans

11) RESOLUTION: DPH INNOVATION GRANT

Tangerine Brigham, Deputy Director and Director of Healthy San Francisco, introduced the presentation by explaining that because the grant process is competitive, details of the DPH proposal would not be given at this time. The grant is being written so that the San Francisco Health Plan is the grantee and the DPH is a partner.

Kelly Pfeifer, Medical Director of the San Francisco Health Plan, stated that it has been wonderful to work with so many leaders coming together on this collaboration.

Commissioner Comments/ Follow-Up:

Commissioner Illig asked whether there are other applicants from San Francisco. Ms. Brigham stated that the Center for Youth Wellness, overseen by Dr. Nadine Burke, and the San Francisco Fire Department - Paramedics Division are also submitting applications.

Commissioner Chow asked who is the grant's target population. Ms. Brigham stated that the target population are participants in the San Francisco Health Plan MediCal Managed Care and Healthy San Francisco participants.

Action Taken: The Resolution Supporting the San Francisco Department of Public Health's Participation in and Submission of a Grant Proposal Under the Health Care Innovation Challenge Initiative was unanimously approved.

12) HEALTH COMMISSION PROCEDURES

Commissioner Steven Tierney, President, reviewed the three procedures up for the vote:

1. Amending the Health Commission Rules and Regulations to change the election date to the second meeting in March to accommodate the annual process for the sitting mayor to make decisions regarding reappointment of Commissioners whose terms come to an end during this time.
2. Procedure for the Health Commission meeting agendas to be set.
3. Procedure for the Development of Health Commission Resolutions.

Commissioner Tierney stated that the draft Procedure for setting the agendas should be revised to indicate that final agenda topics should be reviewed by the Director and the Health Commission President.

Action Taken: The Health Commission Rules and Regulations were amended and the procedures for Development of Meeting Agendas and Resolutions were unanimously approved with the above revision.

13) OTHER BUSINESS

JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Sanchez chaired the December 13, 2011 SFGH JCC meeting. He stated that the Committee heard that there is a nation-wide shortage of certain pharmaceutical drugs and the SFGH pharmacy department will be making relevant adjustments until the drugs are again

available. He also stated that the JCC heard public comment regarding the expected change in contractor for the outpatient dialysis unit when it is moved to LHH.

Sue Currin, SFGH Chief Executive Officer, stated that a decision was made several years ago to combine the SFGH and LHH outpatient dialysis units at the new LHH. The SFGH outpatient dialysis unit has always been run by UCSF, a contractor, although it is licensed through SFGH. The decision to bid out the service is an attempt to save costs of the service. Ms. Currin also stated that she hopes to put the issue on the next SFGH JCC agenda.

COMMITTEE AGENDA SETTING

There was no discussion of this item.

14) ADJOURNMENT

The meeting was adjourned at 6:32pm.

HEALTH COMMISSION
CITY AND COUNTY OF SAN FRANCISCO
Resolution No. 1-12

**APPROVING THE DEPARTMENT OF PUBLIC HEALTH
2012 FEDERAL AND STATE LEGISLATIVE PLANS**

WHEREAS, the Department of Public Health (DPH) prioritizes engagement in State and federal policymaking and legislative advocacy through the Mayor's Office of Government & Legislative Affairs in order to ensure that changes in health policy are consistent with DPH priorities; and

WHEREAS, DPH's advocacy activities are coordinated by the Office of Policy and Planning, which, through legislative analysis; participation in local, statewide, and national coalitions; and collaboration with community partners and colleagues from other counties and health departments, reviews and analyzes health-related legislation for DPH and for the City; and

WHEREAS, DPH participates in a number of health-related national organizations and coalitions, including the National Association of Public Hospitals and Health Systems (NAPH), the American Public Health Association (APHA), the Communities Advocating Emergency AIDS Relief (CAEAR) Coalition, and the National Association of County and City Health Officials (NACCHO), among others, to ensure that DPH and the City are represented in coalition positions on federal legislation; and

WHEREAS, DPH participates in a number of health-related state organizations and coalitions, including the County Health Executives Association of California (CHEAC), the California Conference of Local Health Officers (CCLHO), the California Mental Health Directors Association (CMHDA), the County Alcohol and Drug Program Administrators Association of California (CAADPAC), and the California Association of Public Hospital and Health Systems (CAPH), among others, to ensure that DPH and the City are represented in coalition positions on State legislation; and

WHEREAS, the City maintains lobbyists in Washington, DC and Sacramento, with whom DPH staff works to ensure that health policy consistent with DPH priorities are represented in federal and State advocacy; and

WHEREAS, DPH makes recommendations to the Mayor's Office of Government & Legislative Affairs and the City's State Legislation Committee for City positions on health-related federal and State legislation; and

WHEREAS, DPH's approved Federal and State Legislative Plans reflect DPH's health policy priorities and are an important tool for the City to take positions on and advocate for health policy and legislation; and

WHEREAS, DPH has prepared draft Federal and State Legislative Plans for 2012; now, therefore, be it
RESOLVED that the Health Commission approves DPH's 2012 Federal and State Legislative Plans.

I hereby certify that the San Francisco Health Commission at its January 17, 2012 meeting adopted the foregoing resolution.

Mark Morewitz
Executive Secretary to the Health Commission

**Health Commission
Resolution 2-12**

**RESOLUTION SUPPORTING THE SAN FRANCISCO DEPARTMENT OF PUBLIC HEALTH'S
PARTICIPATION IN AND SUBMISSION OF A GRANT PROPOSAL UNDER THE
HEALTH CARE INNOVATION CHALLENGE INITIATIVE**

WHEREAS, the Center for Medicare and Medicaid Innovation was established by the Affordable Care Act and its mission is to promote "better care and better health at reduced costs through improvement;" and,

WHEREAS, in November 2011, CMMI announced the Health Care Innovation Challenge that will award up \$1 billion in grants to applicants who will implement the most compelling new ideas to deliver better health, improved care and lower costs to people enrolled in Medicare, Medicaid and CHIP, particularly those with the highest health care needs; and,

WHEREAS, Health Care Innovation Challenge will support public and private organizations including clinicians, health systems, private and public payers, faith-based institutions, community-based organizations and local governments; and,

WHEREAS, the Health Care Innovation Challenge seeks models that provide innovative approaches to improving care and lowering costs for high risk/high opportunity patient populations; and,

WHEREAS, the Health Care Innovation Challenge encourages new models of workforce development and deployment that efficiently support their service delivery model proposal; and,

WHEREAS, San Francisco has an innovative model of coverage and seeks to take this effort to the next level through implementation of an innovative model of care that integrates separate efforts into a system that works collaboratively, effectively and in a cost-efficient manner; and,

WHEREAS, the following entities have joined forces to submit a joint comprehensive proposal to achieve this: Jewish Vocational Services, San Francisco Community Clinic Consortium, San Francisco Department of Public Health, San Francisco Health Plan, San Francisco Human Services Agency – Department of Aging and Adult Services, San Francisco Office of Economic and Workforce Development, and University of California at San Francisco, now

THEREFORE BE IT RESOLVED, that the San Francisco Health Commission supports the triple aim goals of better health care, better health and reduced costs and innovative efforts to achieve these outcomes; and

BE IT FURTHER RESOLVED, that the San Francisco Health Commission supports the San Francisco Department of Public Health's participation in a grant proposal to the Center for Medicare and Medicaid Innovation under the Health Care Innovation Challenge Initiative consistent with Triple Aim objectives.

I hereby certify that the San Francisco Health Commission at its January 17, 2012 meeting adopted the foregoing resolution.

Mark Morewitz
Executive Secretary to the Health Commission